



Instructions for the Registration, the Appointment of Proxy, Documents and Evidence required to be presented by attendants to attend the Meeting, and Procedure for attending the 2026 Annual General Meeting

The Registration

Thai Nippon Rubber Industry Public Company Limited (the “**Company**” or “**TNR**”), will allow shareholders and proxies to register to attend the meeting at 09:00 on April 9, 2026, at Surasak 1 Room, 11th Floor, Eastin Grand Hotel Sathorn Bangkok, no. 33-33/1, South Sathorn Road, Yannawa Sub-district, Sathorn District, Bangkok, 10210.

The Appointment of Proxy

In case of shareholders unable to attend the meeting in person, the shareholder can appoint a person as his/her proxy to attend the meeting and cast vote on his/her behalf. The Company has provided 3 types of proxy forms in accordance with the forms specified by the Department of Business Development, the Ministry of Commerce which the Company has enclosed the Proxy Form A, Form B and Form C with this Invitation, as per details in **Enclosure 6**. Furthermore, shareholders can download these 3 types of proxy forms from the Company’s website at <https://www.tnrcondom.com/en/investor-relations/downloads/shareholders-meeting>. The features of each proxy form are as follows:

- Proxy Form A, a general form that is simple and uncomplicated.
- Proxy Form B, an explicit form that sets out specific details of authorization.
- Proxy Form C, a form to be used specifically by shareholders who are foreign investors and have appointed a custodian in Thailand to be a share depository and keeper.

The instruction for appointment of proxy are as follows:

1. For general shareholders, please use either Proxy Form A or Proxy Form B. The Company recommends to use Proxy Form B and indicate the voting for each agenda.
2. For shareholders who are foreign investors and have appointed a custodian in Thailand to be a share depository and keeper, please use Proxy Form C.
3. The shareholder who appoints a proxy shall appoint only one proxy to attend the meeting and cast vote. The shareholders are not entitled to split the shares to multiple proxies and vote separately.
4. The shareholder can appoint any person to be his/her proxy as per his/her desire, or appoint an Independent Director of the Company, as per details in **Enclosure 7** to be his/her proxy. If the shareholders appoint an Independent Director of the Company to be his/her proxy, the Company recommends the shareholder to use Proxy Form B and indicate his/her vote on each agenda item, and deliver the proxy form with supporting documents to:

The Department of Company Secretary
at No.1 Charoenrat Road, Thung Wat Don Sub-district,
Sathorn District, Bangkok 10120,
Tel. no. 02-210-8888 Ext. 5122.

In order to facilitate the verification of documents, **please submit all documents to the Company by April 3, 2026.**

5. A proxy form must be correctly and clearly filled out, signed by the grantor and the proxy, and affixed with Baht 20 stamp duty, which must be crossed and dated upon appointment of the proxy.
6. To attend the meeting, the proxy must present a proxy form and supporting documents as detailed in the **documents required to be presented at the meeting** below at the registration desk of proxy on the date of meeting.

Remarks:

1. In case the shareholder wishes to cancel the granting of proxy, the shareholder can do so by serving a notice in writing to the Chairman of the Board of Directors, or via E-mail ir@tnrcondom.com before the commencement of the Meeting, or at the latest, before the voting of each agenda.
2. Shareholders should study the agenda’s details of the Meeting prior to the granting of proxy.



Documents required to be presented on the meeting date

Individual Shareholders

1. In case the shareholders attend the meeting in person:
Please provide the valid Identification Card, Government Officer Identification Card, Driving License or Passport (in case of foreign shareholders) that has not yet been expired. In case of changes of name and/or surname, evidence of such changes shall be presented.
2. In case of proxy, please provide:
 - 1) The proxy form which is correctly and completely filled out and signed by the grantor and the proxy, and completely affixed with a stamp duty.
 - 2) Copy of valid Identification Card, Government Officer Identification Card, Driving License or Passport (in case of foreign shareholders) that has not yet been expired of the grantor and certified as true and correct copy by the grantor.
 - 3) Valid Identification Card, Government Officer Identification Card, Driving License or Passport (in case of foreigner) that has not yet been expired of the proxy.

Juristic Persons Shareholder

1. In case the authorized representative of the shareholders attends the meeting in person, please provide:
 - 1) Copy of valid Identification Card, Government Officer Identification Card, Driving License or Passport (in case of foreigner) that has not yet been expired of the authorized representative and certified as true and correct copy by the authorized representative.
 - 2) Copy of an affidavit of the shareholder, issued by the Ministry of Commerce, certified as true and correct copy by the authorized representative, which shows that such authorized representative who signed the proxy is authorized to act on behalf of the shareholder, or copy of certificate of incorporation of the shareholder, certified as true and correct copy by the authorized representative not more than 6 months which shows that such authorized representative who signed the proxy is authorized to act on behalf of the shareholder (in case of foreign juristic person shareholder).
2. In case of proxy, please provide:
 - 1) The proxy form which is correctly and completely filled out and signed by the grantor and the proxy, and completely affixed with a stamp duty.
 - 2) Copy of valid Identification Card, Government Officer Identification Card, Driving License or Passport (in case of foreign shareholders) that has not yet been expired of the authorized representative and certified as true and correct copy by the authorized representative.
 - 3) Valid Identification Card, Government Officer Identification Card, Driving License or Passport (in case of foreigner) that has not yet been expired of the proxy.
 - 4) Copy of an affidavit of the shareholder, issued by the Ministry of Commerce, certified as true and correct copy by the authorized representative which shows that such authorized representative who signed the proxy is authorized to act on behalf of the shareholder, or copy of certificate of incorporation of the shareholder certified as true and correct copy by the authorized representative not more than 6 months which shows that such authorized representative who signed the proxy is authorized to act on behalf of the shareholder (in case of foreign juristic shareholder).
3. In the case of proxy of the shareholders, who are foreign investors and have appointed a custodian in Thailand to be a share depository and keeper which appointed a proxy by using Proxy Form C, please provide:
 - 1) The Proxy Form C, which is correctly and completely filled out and signed by the authorized representative of the custodian who is the grantor and signed by the proxy, and completely affixed with a stamp duty.
 - 2) Document confirming that the person who signed the proxy form, is permitted to operate the custodian business.



- 3) Copy of an affidavit of the custodian, certified as true and correct copy by the authorized representative of the custodian not more than 6 months, which shows that such authorized representative of the custodian, who signs the proxy form as the grantor, is authorized to act on behalf of the custodian.
- 4) Copy of valid Identification Card, Government Officer Identification Card, Driving License or Passport (in case of foreigner) that has not yet been expired, and certified as true and correct copy by the authorized representative.

3.2 Documents from shareholder who is a foreign investor

- 1) Power of Attorney from the shareholder appointing the custodian to sign the proxy form on the shareholder's behalf.
- 2) Copy of an affidavit of the shareholder, certified as true and correct copy by the authorized representative not more than 6 months, which shows that such authorized representative who signs the power of attorney is empowered to act on behalf of such juristic shareholder.
- 3) Copy of valid Identification Card, Government Officer Identification Card, Driving License or Passport (in case of foreigner) that has not yet been expired of the authorized representative and certified as true and correct copy by the authorized representative.

3.3 Documents from proxy

Please provide valid Identification Card, Government Officer Identification Card, Driving License or Passport (In case of foreigner) that has not yet been expired of the proxy.

The Company will refrain from soliciting supplementary documentation or imposing an unjustifiable demand on shareholders. For instance, it will not mandate the original identification card of the power of attorney or specify any information beyond pertinent government documents or circulars.



**Procedure for Attending the 2026 Annual General Meeting of Shareholders of
Thai Nippon Rubber Industry Public Company Limited
on April 9, 2026 at 10:00**

